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Public Affairs

U.S. AIR FORCE BAND PROGRAM



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This instruction implements Air Force Policy Directive (AFPD) 35-1, Public Affairs Management. It identifies and describes Air Force Band resources and functions at all levels. It also implements Department of Defense Instruction (DODI) 1005.4, Performance of the "Star-Spangled Banner", "Foreign National Anthems," and "Hail to the Chief" by Service Bands; DODD 5410.18, Public Affairs Community Relations Policy, and DODI 5410.19, Public Affairs Community Relations Policy Implementation. Read this instruction with AFI 36-2002, Regular Air Force and Special Category Accessions. This Instruction requires the collection and maintenance of personal information including the following systems notices: F035 AF SAFPA B (Hometown News Release Background Data File), F035 AF SAFPA C (Official Biographies), and F035 SAFPA A Mobilization Augmentee Training Folders. Ensure that all records created as a result of processes prescribed in this publication are maintained in accordance with Air Force Manual (AFMAN) 33-363, Management of Records, and disposed of in accordance with Air Force Records Information Management System (AFRIMS) Records Disposition Schedule (RDS) located at https://www.my.af.mil/gcss-af61a/afrims/afrims/. Refer recommended changes and questions about this publication to the Office of Primary Responsibility (OPR) using the AF Form 847, Recommendation for Change of Publication, and route AF Form 847s from the field through the appropriate functional chain of command. This instruction applies to the Air National Guard (ANG) unless otherwise noted. The Air Force Reserve (AFR) does not have Air Force bands but rather are support by active-duty Air Force bands.

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### PURPOSE AND OBJECTIVES

**1.1. Purpose of Air Force Bands.** Air Force bands organize, train and deploy professional Airman musicians, harnessing the power of music to inspire immediate, positive, and long-lasting impressions of the United States Air Force and the United States of America in the hearts and minds of audiences worldwide.

# 1.2. Objectives of the Air Force Band Program.

- 1.2.1. Foster, enhance, and lift the morale and esprit de corps of Airmen in the United States (CONUS), outside the United States (OCONUS), and forward deployed locations.
- 1.2.2. Increase public understanding of the importance of airpower, the mission, policies, and programs of the Air Force and the bravery, sacrifice and dedication of Airmen.
- 1.2.3. Inspire patriotism and encourage young men and women to serve in the Air Force or other branches of the military.
- 1.2.4. Foster a deep appreciation of the rich history and legacy of the Air Force.
- 1.2.5. Strengthen relationships with a variety of publics to enhance the reputation of the Air Force as a respected professional organization charged with the responsibility for national security.
- 1.2.6. Advance international relationships, using music to bridge language, cultural, societal, and socio-economic differences.

### CAREER FIELD MANAGEMENT

- **2.1. Headquarters Air Force (HAF).** SAF/PA is the functional manager of the Air Force band program. SAF/PAR manages all issues related to the organization, training, and equipping (OT&E) of Air Force bands. SAF/PAY manages band event policy issues, policy waivers, overall band strategy and facilitates integration of band capabilities in HAF-level targeted events.
- 2.2. The Career Field Manager (3N1XX & 3N2XX).
  - 2.2.1. Coordinates, manages, advises, or assists on all band-related OT&E issues.
  - 2.2.2. Coordinates overseas assignments with Air Force Personnel Center.
  - 2.2.3. Provides SAF/PAR with band-related unit type code (UTC) sourcing and posturing guidance for active-duty and ANG bands.
  - 2.2.4. Organizes and conducts career field conferences, workshops, and communications.
  - 2.2.5. Conducts Staff Assistance Visits to active-duty bands.
  - 2.2.6. Oversees total force initiatives in coordination with ANG Bands Program Manager. The Air Force Reserve is supported by active-duty Air Force bands.
- **2.3. Command and Installation Level.** The Major Command (MAJCOM) or Direct Reporting Unit (DRU) to which an active-duty band is assigned has overall command and staff responsibility for the band. The MAJCOM or DRU provides funding, facilities, transportation, and effective use of band personnel. The MAJCOM or DRU is also responsible for authorizing awards and decorations for band members.
- **2.4. Squadron Level.** Band squadrons are operational units commanded by band officers. Band officers are professionally trained musicians who master conducting as one of their specialties and are selected via audition. Once selected, they must successfully complete Officer Training School prior to being assigned to the career field. Band commanders are responsible for all fiscal, logistical, and operational activities of their squadron, including equipping, training, and deploying musicians in different configurations appropriate to mission requirements.
- **2.5.** The Chief of the Air National Guard (ANG) Bands serves as the functional manager of the ANG band program and principal advisor to SAF/PA and National Guard Bureau Public Affairs (NGB-PA) on matters pertaining to ANG Bands. In addition, the Chief of ANG Bands:
  - 2.5.1. Determines the readiness of ANG bands through technical inspections, staff assistance visits, reports, and written and electronic communication.
  - 2.5.2. Recommends actions for improving the ANG band program to Director of the ANG, SAF/PA and NGB.
  - 2.5.3. Develops policy guidance for the ANG band program.
  - 2.5.4. Coordinates band policy issues directly with SAF/PAR, NGB, and the states.

- 2.5.5. Establishes qualifications and procedures for hiring and training new band officers and enlisted members and conducts band officer auditions to fill vacancies using the same musical performance standards for active duty USAF band officers.
- **2.6.** The ANG Bands Enlisted Program Manager advises the Chief of ANG Bands on enlisted force issues as they pertain to ANG bands.
- **2.7.** The Adjutant General (TAG). The Adjutant General of a state where a band is assigned directs the band's operations. The AG is responsible to ensure that band performances are equitably distributed throughout the band's AOR.
- **2.8. ANG Command and Installation Level Responsibilities.** The highest level ANG commander (wing/group) where a band is assigned has overall command and staff responsibility for the band. The command ensures necessary funding, facilities, transportation, administrative support, and effective use of band personnel.

# BAND CLASSIFICATIONS, LOCATIONS, AND CAPABILITIES

- **3.1. Active-Duty Bands.** Active-duty bands are organized as named AF squadrons classified as either premier or regional bands. Names and locations of active duty bands and Pacific Air Forces (PACAF)'s detachments are listed on Table 3.1.
  - 3.1.1. Premier band (AFSC: 3N2XX) units include The United States Air Force Band, Bolling AFB, Washington, D.C., and The United States Air Force Academy Band, Peterson AFB, Colorado Springs, CO.
  - 3.1.2. Regional band (AFSC: 3N1XX) units include all non-premier bands. **Note**: The USAF Band of the Pacific is a single regional band divided among three geographically separate operating locations assigned by PACAF. See Table 3.1.

Table 3.1. Active-duty Air Force Bands.

MAJCOM Affiliation	Band/Address	
	The United States Air Force Band	
AFDW	201 McChord Street	
(Premier)	Bolling AFB DC 20032-0202	
	The United States Air Force Academy Band	
USAFA	520 Otis Street	
(Premier)	Peterson AFB CO 80914-1620	
	Band of the United States Air Force Reserve	
AFRC	550 Allentown Road Building 763	
	Robins AFB GA 31098-2252	
	United States Air Force Band of the West	
AETC	1680 Barnes Avenue	
	Lackland AFB TX 78236-5500	
	United States Air Force Heritage of America Band	
ACC	86 Hickory Street	
	Langley AFB VA 23665-2192	
	United States Air Force Heartland of America Band	
ACC	109 Washington Square Suite 111	
	Offutt AFB NE 68113-2126	
	United States Air Force Band of Mid-America	
AMC	900 Chapman Drive	
	Scott AFB IL 62225-5115	
	United States Air Force Band of the Golden West	
AMC	551 Waldron Street	
	Travis AFB CA 94535-5000	
	United States Air Force Band of Flight	
AFMC	3920 Lear Street Building 1420	
	Wright Patterson AFB OH 45433-5721	

Band/Address	
United States Air Force Band of Liberty	
25 Chennault Street	
Hanscom AFB MA 01731-1718	
The United States Air Forces in Europe Band	
Unit 3315	
APO AE 09136-5000	
United States Air Force Band of the Pacific	
9477 Pease Avenue	
Elmendorf AFB AK 99506-2380	
United States Air Force Band of the Pacific-Asia	
(OL-B)	
Unit 5075	
APO AP 96328-5000	
United States Air Force Band of the Pacific-Hawaii	
(OL-A)	
340 Kuntz Avenue	
Hickam AFB HI 96853-5399	
US CENTAF Expeditionary Band	
CAOC/PA	
APO AE 09309	

- **3.2. ANG Bands.** ANG bands are organized as named AF squadrons. The Adjutant General of a state where a band is located is responsible to ensure that band performances are equitably distributed throughout the band's geographic area of responsibility (AOR). Names and locations of ANG bands are listed on Table 3.2.
  - 3.2.1. Command and Installation-Level Responsibilities. The highest level ANG commander where a band is assigned has overall command and staff responsibility for the band. The commander ensures necessary funding, facilities, transportation, administrative support, and effective use of band personnel.

Table 3.2. Air National Guard Bands.

Band/Address		
Air National Guard Band of the Central States		
(571 <sup>st</sup> Air Force Band)		
10800 Lambert International Blvd Stop 16		
Bridgeton, MO 63044-2314		
Air National Guard Band of the Great Lakes		
(555 <sup>th</sup> Air Force Band)		
2660 South Eber Road		
Swanton, OH 43558-9645		

Air National Guard Band of the Mid-Atlantic

(553<sup>rd</sup> Air Force Band)

1505 Adams Street

Building 505, Fort Indiantown Gap

Annville, PA 17003

Air National Guard Band of the Midwest

(566<sup>th</sup> Air Force Band)

2412 South Falcon Boulevard

Peoria, IL 61607-5023

Air National Guard Band of the Northeast

(567<sup>th</sup> Air Force Band)

50 Maple Street

Milford, MA 01757-3680

Air National Guard Band of the Northwest

(560<sup>th</sup> Air Force Band)

10 South Grant Street

Fairchild AFB, WA 99011-9466

Air National Guard Band of the Smoky Mountains

(572<sup>nd</sup> Air Force Band)

404 Brisco Drive

McGhee-Tyson ANGB, TN 37777-6208

Air National Guard Band of the South

(530<sup>th</sup> Air Force Band)

1388 First Street-Finch Bldg.

Dobbins ARB, GA 30069-5007

Air National Guard Band of the Gulf Coast

(531<sup>st</sup> Air Force Band)

200 Hensley Avenue

Forth Worth, TX 76127-1672

Air National Guard Band of the Southwest

(562<sup>nd</sup> Air Force Band)

107 Mulcahey Drive

Port Huemene, CA 93041-4013

Air National Guard Band of the West Coast

(561<sup>st</sup> Air Force Band)

129<sup>th</sup> RQW, Stop 6 PO Box 103

Moffett Federal Air Field, CA 94035-0103

### BAND MANNING AND CAPABILITIES

**4.1. Band Manning.** Active-duty bands are manned by both officer and enlisted Airmen auditioned from the ranks of professional performing musicians. With the exception of Band Managers and Superintendents, all enlisted band members execute collateral responsibilities (e.g., Operations, Supply, Finance, Administration) in addition to their musical specialties. Table 4.1 reflects the manning of active-duty regional bands. Table 4.2 reflects the manning of ANG Bands.

Table 4.1. Manning (Active-Duty Regional Bands).

	AFSC Shred	Standard	Variation Allowed
Officer	35B	1	2
Manager (E-9)	3N100	1	1
Superintendent (E-8)	3N191	1	1
Clarinet	3N1X1A	4	6
Saxophone	3N1X1B	3	5
Bassoon	3N1X1C	1	2
Oboe	3N1X1D	1	2
Flute	3N1X1E	1	2
Horn	3N1X1F	1	4
Trumpet	3N1X1G	4	8
Euphonium	3N1X1H	1	2
Trombone	3N1X1J	3	5
Tuba	3N1X1K	1	2
Percussion	3N1X1L	3	6
Piano	3N1X1M	2*	3
Guitar	3N1X1N	2*	3
Arranger	3N1X1P	0	1
Bagpipe	3N1X1Q	0	6
Vocalist	3N1X1R	2	5
Electric Bass	3N1X1S	2	3
Audio Technician	3N1X1V	2	3
Commander Discretion	Mixed Shreds	9	9
TOTAL		45	

<sup>\*</sup>Combined total of Core M- and N-shreds must equal 4 positions. These positions can be split between the M- and N-shreds as determined by the local band commander.

#### Note:

1. Band commanders may adjust remaining positions to meet their unit's requirements but must not exceed the variation allowed numbers for any specific

AFSC shred as listed in Table 4.1.

- 2. The manning standard guidance as shown in Table 4.1 does not apply to the Band of the Pacific since it is divided among three geographically separate locations.
- 3. In addition to the above, at least one administrative support position is authorized for units of 30 members or more, not to be counted against total band officer and 3N1X1 positions.

Table 4.2. Manning (ANG Bands).

	Standard	Variation Allowed
Field Grade Officer	1	1
Manager (E-9)	-	-
Superintendent (E-8)	1	1
Clarinet	5 (3 double saxophone)	6
Saxophone	2	3
Bassoon	1	1
Oboe	1	1
Flute	2	2
Horn	3	3
Trumpet	4	5
Euphonium	1	1
Trombone	3	4
Tuba	1	1
Percussion	2	3
Piano	1 (double percussion)	2
Guitar	1	1
Arranger	-	-
Vocalist	1 (double percussion)	2
Electric Bass	1 (double percussion)	1
Audio Technician	-	1
Clerk (AFSC 3A000)	1	1
Commander Discretion	4	4
TOTAL	36	

- **4.2. General Capabilities.** Bands may be reconfigured into various sub-units as directed by the band commander in order to meet mission objectives. The following are examples of unit capabilities common to all bands:
  - 4.2.1. Popular Music Ensemble
  - 4.2.2. Marching or Ceremonial Band
  - 4.2.3. Jazz/Dance Band
  - 4.2.4. Show Band
  - 4.2.5. Protocol Combo
  - 4.2.6. Vocal Ensemble

- 4.2.7. Chamber Ensembles (e.g. Brass Quintet, Woodwind Quintet, Clarinet Quartet, Chamber Ensemble)
- 4.2.8. Individual Musicians (solo vocalist, pianist, bugler, etc.)
- 4.2.9. Symphonic Concert Band
- 4.2.10. Bagpipe Ensemble
- **4.3. Specific Capabilities of Premier, Regional and ANG Bands.** Department of Defense Instruction 1005.4, *Performance of "The Star-Spangled Banner," Foreign National Anthems," and "Hail to the Chief" by Service Bands*, establishes specific military service band responsibilities and required performance capabilities. Core manning factors listed in Table 3.1. for standard 45-member regional bands are required to meet DODI 1005.4 guidance, State Funeral and deployment taskings and to ensure adequate personnel for Outside of the Continental United States (OCONUS) assignment rotation. Core manning for ANG bands is listed in Table 3.2.
  - 4.3.1. The USAF Singing Sergeants, the official chorus of the USAF, is located at The USAF Band, Bolling AFB, DC.
  - 4.3.2. The USAF Strolling Strings is located at The USAF Band, Bolling AFB, DC.
  - 4.3.3. The Bagpipe Ensemble is located at The Band of the Air Force Reserve, Robins AFB, GA.
- **4.4. Band Readiness and Deployments.** Air Force Bands must be ready to perform their mission in contingency and wartime environments. Deploying Air Force band musical support teams provides the combatant commander with operational assets specialized to enhance Airman morale and readiness and support host nation outreach initiatives.
  - 4.4.1. Information about the deployment of Air Force Bands is located in AFI 35-111, *Contingency Operations and Wartime Readiness*.

### AREAS OF RESPONSIBILITY

- **5.1. Areas of Responsibility (AOR).** Bands are assigned a primary tactical AOR. Table 5.1. lists primary tactical AORs for active-duty and ANG bands. To support civilian, military, or government- sponsored events outside their tactical AOR, bands must follow guidelines set forth in DODI 5410.19, *Public Affairs Community Relations Policy Implementation*, and confirm that:
  - 5.1.1. No similar military asset local to the event is available to meet the request.
  - 5.1.2. No other military band assets are participating in the event.
  - 5.1.3. All opportunities for local area public concerts within the AOR have been met before accepting requests outside the AOR.
  - 5.1.4. No invitations from within the AOR are being declined to allow the unit to accept the invitation outside the AOR.
  - 5.1.5. The itinerary includes a full schedule of performances.
  - 5.1.6. The Band of the Air Force Reserve performs missions in support of AFRC initiatives throughout CONUS.
  - 5.1.7. Bands may combine assets to perform missions that cross AORs.
- **5.2.** The Office of the Assistant Secretary of Defense (OASD) Office of Public Affairs identifies the specific CONUS area five-year schedule for use by the National Capital Region (NCR) based military bands (to include The USAF Band).

Table 5.1. AORs and Active Duty and ANG Band.

Area of Responsibility	Band/Address
National Capital Region, CONUS, OCONUS	The United States Air Force Band
CONUS	The United States Air Force Academy Band
WA, OR, ID, MT	Air National Guard Band of the Northwest
CT, MA, ME, NH, NJ, NY, RI, VT	United States Air Force Band of Liberty
CT, MA, ME, NH, RI, VT, Eastern NY	Air National Guard Band of the Northeast
AZ, LA, NM, TX	United States Air Force Band of the West
AZ, Southern CA, CO	Air National Guard Band of the Southwest
LA, NM, OK, TX	Air National Guard Band of the Gulf Coast
DE, Eastern MD, Eastern PA, NC, SC,	United States Air Force Heritage of America
	Band
VA, DE, MD, NJ, PA, Western NY	Air National Guard Band of the Mid-Atlantic

IA, KS, MN, MT, ND, NE, SD, WY	United States Air Force Heartland of America Band
KS, MO, NE, SD	Air National Guard Band of the Central States
AL, FL, GA, MS, TN	Band of the United States Air Force Reserve
AL, FL, GA, NC, SC	Air National Guard Band of the South
	Air National Guard Band of the Smoky
AR, KY, MS, TN, VA	Mountains
AR, IL, MO, OK, MI (Upper Pennisula), WI	United States Air Force Band of Mid-America
IA, IL, MN, WI	Air National Guard Band of the Midwest
CA, ID, NV, OR, WA	United States Air Force Band of the Golden
	West
Northern CA, NV, UT, WY	Air National Guard Band of the West Coast
IN, KY, MI (Lower Pennisula), OH, Western	United States Air Force Band of Flight
MD, Western PA, WV	
IN, MI, OH, WV	Air National Guard Band of the Great Lakes
As directed by USAFE	The United States Air Forces in Europe Band
AK, as directed by PACAF	United States Air Force Band of the Pacific
,	
Japan, as directed by PACAF	United States Air Force Band of the Pacific-
	Asia (OL-B)
HI, as directed by PACAF	United States Air Force Band of the Pacific-
	Hawaii (OL-A)

#### **OPERATIONS**

### 6.1. General Guidance.

- 6.1.1. SAF/PAY manages all issues related to performance policy for Air Force bands. Operational oversight of premier and regional bands rests with the assigned MAJCOM/DRU Headquarters of each band.
- 6.1.2. To ensure MAJCOM or DRU band objectives are codified, aligned, and prioritized, bands should form a strategic targeting board. Suggested board membership should consist of band commanders and MAJCOM or DRU designated representatives from Public Affairs, Air Force Recruiting, Protocol, and Force Support/Services. Leadership of the board should be directed from the MAJCOM or DRU Director of Staff (DS) level or higher. Additional representatives may be included at the discretion of the MAJCOM or DRU. The board should meet on a regular basis to continually assess and target priority missions.
- 6.1.3. In order to share information, de-conflict schedules, and promote partnership between active-duty and Air National Guard bands, scheduling representatives from all active-duty and ANG bands should conduct an annual conference.
- 6.1.4. Strategic oversight of ANG band operations rests with the respective State Adjutants General.
- **6.2. Department of Defense Authority.** The Department of Defense establishes policies for military bands to perform at certain events, ceremonies, broadcasts, and other activities in the civilian community. See DOD Directive 5410.18, *Public Affairs Community Relations Policy*, and DOD Instruction 5410.19, *Public Affairs Community Relations Policy Implementation*. Coordinate with SAF/PA for DOD approval to participate in:
  - 6.2.1. Any event in the public domain that results in additional costs to the Air Force not covered by the participating band's budget.
  - 6.2.2. Any event where more than one military band is requested to perform.
  - 6.2.3. Public events in the National Capital Region. **Note:** The USAF Band, Bolling AFB, Washington, D.C., coordinates with the Military District of Washington, Directorate of Special Events and Ceremonies for NCR civic outreach and joint service events.
  - 6.2.4. Events of international or national importance, including national conventions and meetings.
  - 6.2.5. National sports and professional athletic events within the United States.
  - 6.2.6. National television or radio events and programs.
  - 6.2.7. Any request made for OCONUS travel, except Hawaii and Alaska, by military musical units located in the United States and its territories.
- **6.3.** Legal Guidelines. All band performances must comply with the restrictions and criteria in DOD Directive 5410.18, DOD Instruction 5410.19, DOD 5500.7-R, *Joint Ethics Regulation (JER)*, and Title 10 of the *United States Code* (U.S.C.), Section 8634.

- 6.3.1. Air Force bands will comply with current DOD guidance and the Joint Ethics Regulation in all matters concerning sponsorship, either corporate or private. Bands may receive support from corporate, private, or civic entities to defray venue, lodging, meals, transportation, and other costs. In exchange, bands may publicly acknowledge the sponsor at the concert through remarks, recognition in printed program notes (in a font and style that does not attract attention), and/or the display of small pendants or banners with the sponsor's name. Bands may not refer to sponsor products nor should pendants, banners, program notes, and advertisements. In addition, Air Force bands will not accept the free use of musical instruments, equipment, transportation, or services beyond what would normally be needed to accomplish a particular mutual interest performance or tour. This includes equipment (e.g. cell phones, computers); the use of intercity coaches, trucks, other vehicles, other transportation in kind (e.g. airline or boat passage); and services (e.g. lodging, long distance phone service). Acceptance of any such products or services for an extended period of time is prohibited. Any exception to this policy must be routed through SAF/PAY.
- 6.3.2. Air Force bands may play music for public events and parades sponsored by corporate, private, or civic entities when the event is of general interest or benefit to a local, state, or national community and is free and open to the entire community. The sponsor's role must be clearly civic in nature and not political or commercial. Band support at parades or events which are commercially sponsored, designed to increase business traffic, or associated with a particular religious or ideological movement (e.g. Christmas parade, beauty pageant, or political gathering) is not authorized.
- 6.3.3. Air Force bands may perform short patriotic programs at civilian sponsored social, civic, cultural, and athletic events. A patriotic program is defined as a program that helps a civilian sponsor provide honors to the flag and nation. It consists of patriotic or military music, appropriate military honors, and music for presenting the colors.
- 6.3.4. Bands may perform at events where general admission is charged and the band's participation is incidental to the primary event (e.g. county or state fairs, exhibitions). No additional charge may be imposed to hear the band play.
- 6.3.5. Air Force bands are expected to perform concert tours and other concerts in traditional settings as part of their community outreach efforts. When a performance is not included in a band's regularly scheduled and budgeted touring plan, it is the sponsor's responsibility to absorb costs for performances. These costs normally include, but are not limited to, travel and transportation of military personnel and meals and lodging or per diem allowances payable under the provisions of the Joint Travel Regulations.

# 6.4. Requesting Band Performances (CONUS).

- 6.4.1. Civilian Sponsors.
  - 6.4.1.1. Civilian sponsored events may be supported. The sponsor may be required to reimburse the Air Force for additional expenses. See AFI 35-105, *Community Relations*, for additional information.
  - 6.4.1.2. Civilian sponsors requesting an Air Force Band must submit a DD Form 2536, *Request for Armed Forces Participation in Public Events*, via the Air Forces Outreach Request System (AFORS) at <a href="http://www.outreachrequests.hq.af.mil">http://www.outreachrequests.hq.af.mil</a>. Civilian sponsors should submit their request at least 90 days before the event.

- 6.4.2. Military and Government Sponsors.
  - 6.4.2.1. Military and federal government sponsors requesting support by an Air Force Band in support of military events must submit a DD Form 2536 via the Air Forces Outreach Request System (AFORS) at <a href="http://www.outreachrequests.hq.af.mil">http://www.outreachrequests.hq.af.mil</a>. Military and government sponsors should submit their request at least 60 days in advance for active duty bands and 90 days in advance for ANG bands.
  - 6.4.2.2. The Military District of Washington (MDW) coordinates all requests for military band appearances at public events and non-Air Force, official military and federal government functions within the National Capital Region. For further assistance for requests within in the MDW, please contact the MDW at 202-685-4990 or 202-685-2007 or via the MDW ceremonial request website at <a href="http://www.mdw.army.mil/cer\_form.html">http://www.mdw.army.mil/cer\_form.html</a>.
  - 6.4.2.3. Air Force requesters within the MDW do not need to coordinate through the MDW office and should submit an official request via the Air Force Outreach System at <a href="http://www.outreachrequests.hg.af.mil">http://www.outreachrequests.hg.af.mil</a>
  - 6.4.2.4. When a band cannot provide a solo bugler for a funeral ceremony, the mortuary affairs officer is authorized to obtain a bugler from other authorized providers and pay using O&M funds. Additional options are outlined in AFI 34-242, *Mortuary Affairs Program*.
  - 6.4.2.5. Funding and transportation costs are the obligation of requesters for events outside the band's AOR. Funding and transportation costs are the obligation of the requestor within the AOR if the request comes after all resources have been allocated.

# 6.5. Requesting Band Performances (OCONUS).

- 6.5.1. The Secretary of Defense may delegate to commanders of combatant commands the authority to approve participation in public events overseas. Overseas MAJCOMs should follow guidance as prescribed in DODD 5410.18 and DODI 5410.19 as much as possible; however, the policy direction and guidance of their combatant command headquarters takes precedence. Overseas bands should advise SAF/PAY when they participate in any public event, recording, or video project that significantly affects their operations or requires major administrative, financial, or logistical support. In general, all performances must comply with the criteria for participation in public events outlined in AFI 35-105, *Community Relations*.
- 6.5.2. Military services and subordinate commands located in the United States and its territories will refer all requests for OCONUS musical support to the appropriate combatant command.
- 6.5.3. Requests for OCONUS musical support may be approved only if:
  - 6.5.3.1. The combatant command evaluates the request and tasks in-theater assets if the request meets support criteria. If no in-theater assets are available and the event is sufficiently important to warrant support, the combatant command will forward the request, with its recommendation, to OASD/PA for evaluation and approval.
  - 6.5.3.2. OASD/PA evaluates the request and, if approved, forwards it to the appropriate military service for action.

- 6.5.4. Approval procedure for Air National Guard band OCONUS deployments differs from the above only in that combatant commands submit their requests for ANG band support through NGB-PA. National Guard Bureau Public Affairs evaluates requests and submits its recommended program of band trips to OASD/PA for approval.
- 6.5.5. Any situation not covered by the guidance on OCONUS travel of musical units stationed in the United States should be immediately brought to the attention of OASD/PA.

# 6.6. Band Performances on Military Installations.

- 6.6.1. General Guidance. Bands are authorized to provide musical support for official DOD functions. Reference DODI 5410.19 for definitions of official functions. Bands may play for official events off base if the sponsor certifies that suitable on-base facilities are not available.
- 6.6.2. Specific Guidance.
  - 6.6.2.1. Open Mess. Air Force bands are authorized to perform in open messes for official DOD functions regardless of the event's purpose (ceremonial, protocol, troop morale) and for other DOD functions where the primary objective is to promote the unit's esprit de corps, morale, retention, or quality of life as certified by the sponsoring official. Otherwise, Air Force bands are not authorized to perform for membership functions in open messes or for other membership association Non-Appropriated Fund Instrumentalities (NAFI). Band members who perform in open messes or for other membership association NAFIs while off duty must perform in civilian attire and be paid appropriate compensation for their services from the open mess or other NAFI involved.
  - 6.6.2.2. Air Force Reserve Officer Training Corps (ROTC) and Junior ROTC events. Bands may support Air Force ROTC and Junior ROTC ceremonial events and military balls provided they are held on school premises or a military base. These events may be supported off campus or off base if the ROTC component commander or Professor of Aerospace Science certifies on-campus or on-base facilities are not available. These events must be for ROTC cadets, faculty members, and guests. Band-budgeted Operation and Maintenance (O&M) funds may be used to pay for band transportation and per diem expenses. If O&M funds are unavailable, the ROTC unit must pay for band transportation and per diem expenses.
  - 6.6.2.3. Recreational programs. Air Force bands may play for Air Force recreational programs. Functions sponsored by clubs that charge dues for membership are not approved for band participation, even though these clubs are approved for recreational activities.
  - 6.6.2.4. Civil Air Patrol annual ceremonial events may be supported on base provided they have an active-duty sponsor.

# 6.7. Recordings.

- 6.7.1. The Air Force Public Affairs Agency (AFPAA) will provide guidance about production and distribution of digital media products created by Air Force bands.
- 6.7.2. Air National Guard bands follow a similar procedure except they coordinate through their state headquarters and the Chief of ANG bands.

# 6.8. Band Reports.

- 6.8.1. Active-duty CONUS regional bands and the United States Air Force Academy Band will ensure their events in AFORS are updated daily to provide SAF/PAY with the most accurate and up-to-date picture of Air Force band schedules.
  - 6.8.1.1. The USAF Band of the Pacific-Elmendorf and the USAF Band of the Pacific-Hawaii will also adhere to 6.8.1.
- 6.8.2. The USAF Band of the Pacific-Asia and the United States Air Forces in Europe Band will submit reports of monthly band performances electronically to SAF/PAY, by the 10th day of each month. In addition, these bands will submit reports of projected performance activities electronically to SAF/PAY by the 25th of each month.
- 6.8.3. The United States Air Force Band (Bolling AFB, DC) and the AFCENT Band will submit reports of monthly band performances electronically to SAF/PAY, by the 10th day of each month.
- 6.8.4. ANG bands will submit reports of monthly band performances and projected performance activities on a quarterly basis to SAF/PAY.

#### **FUNDING AND LOGISTICS**

**7.1. Funding.** The highest level of command, MAJCOM, DRU or wing, where a band is assigned provides operational funding for the band. A sizable portion of each band's operating budget must include funding for TDY support of military and civic outreach and recruiting events. Bands are authorized to purchase recruiting items of nominal value in support of recruiting efforts. Operating costs should be included in the band's annual budget submitted to the MAJCOM, DRU, or wing that has administrative and logistical support responsibility for that band.

# 7.2. Equipment & Supplies.

- 7.2.1. Bands procure equipment, supplies, and music per the applicable procedures described in AFMAN 23-110, *USAF Supply Manual*, and IAW the Air Force Equipment Management System at <a href="https://earms2.wpafb.016af.mil/sites/asrs/home.asp">https://earms2.wpafb.016af.mil/sites/asrs/home.asp</a>. Bands may buy supplies, expendable equipment, and music locally.
- 7.2.2. Before disposing of equipment, supplies, or music, bands will contact other active-duty or ANG bands and offer the opportunity to transfer materials or work with selected vendors in exchange for in-store credit. Bands return excess musical equipment purchased with appropriated funds to the equipment management office of the base supply facility for redistribution as described in AFMAN 23-110. If a band is deactivated, the band commander recommends to the MAJCOM or DRU how the band's music library, instruments, and equipment should be redistributed.
- 7.2.3. Band members may perform preventative maintenance and make minor repairs on band equipment. Complicated repair work will be performed through contracted sources in accordance with procedures described in AFI 64-102, *Operational Contracting Program*.
- 7.2.4. When band members move via a permanent change of station (PCS), certain performance equipment as agreed upon by gaining and losing band commanders may be transferred to the gaining band.
- **7.3. Music.** The United States Air Force Band, Bolling AFB, is responsible for providing instrumental parts to the U.S. National Anthem, Hail to the Chief and all foreign national anthems to all Air Force bands. In addition, The USAF Band maintains electronic copies of all anthems for all DOD bands and provides all music required as part of State Funeral plans. For detailed information on Ceremonial music, reference AFMAN 35-106, *Ceremonial Music*.
- **7.4. Performance Uniforms.** Formal concert and ceremonial uniforms are authorized in Allowance Standard-016 and listed in AFI 36-2903, *Dress and Personal Appearance of Air Force Personnel*, Table 3.3. These items should be used for all concerts, parades, ceremonies, and official functions. Organizational clothing, performance clothing, and accessories will be ordered, stored, cleaned, and maintained by bands with accountability resting with the respective individual band. For detailed information on the proper wear of ceremonial uniforms, reference AFMAN 35-106, *Ceremonial Music*.

- 7.4.1. When band members PCS to another band, certain performance uniforms or accessories as agreed upon by the gaining and losing band commanders may be transferred to the gaining band.
- 7.4.2. Blazers, tuxedos, gowns, and other formal attire are included in AS-016 for use by bands in appropriate social environments. Special costumes may be used in on-base entertainment functions and in connection with off-base recruiting and civic outreach performances when such wear would enhance the effectiveness of the program.
- 7.4.3. The ceremonial uniform will be worn as authorized in AFI 36-2903. These uniforms are authorized for wear only at the performance and during transport to and from the performance site.
- 7.4.4. MAJCOM commanders may authorize band members to wear distinctive uniform accessories in addition to uniforms authorized in AS-016 and AFI 36-2903. These are decorative items that can be worn temporarily or attached to authorized uniforms in connection with official performances. Sewn-on items or other attachments that permanently change the basic performance uniform must not be used.
- 7.4.5. Purchase of decorative items with military welfare funds is described in AFI 34-201, Table 12.1, *Use of Nonappropriated Funds (NAFS)*. The Supplemental Clothing Allowance for band members is described in AFI 36-3014, *Clothing Allowances for Air Force Personnel*. Rank insignia will be worn as prescribed in AFI 36-2903.
- **7.5. Facilities.** AFI 32-1024, *Standard Facility Requirements*, outlines requirements for band facilities to include floor plans and room configurations, rehearsal studio sizes, and acoustical treatment for all performing groups. Rehearsal rooms and other space must include:
  - 7.5.1. Acoustically treated rehearsal studios and individual practice rooms. All required band units should be able to train simultaneously in separate rehearsal studios. Rehearsal rooms should be soundproofed sufficiently so ensembles experience no degradation in rehearsal efficiency. A professional acoustician should be employed during design or redesign phases of a facility.
  - 7.5.2. Secured areas for the music library, music arranging equipment, musical instruments, and supplies.
  - 7.5.3. Individual lockers and separate dressing rooms and rest rooms for men and women.
  - 7.5.4. Administrative spaces with separate offices for the commander, deputy commander, manager, superintendent, first sergeant, operations section, and administrative support.
  - 7.5.5. The minimum space requirements for band facilities are published in AFH 32-1084, *Standard Facility Requirements*, Section 6.2.
    - 7.5.5.1. United States Air Force Band of the Pacific-Hawaii: 11,000 square feet.
    - 7.5.5.2. United States Air Force Band of the Pacific-Asia: 19,000 square feet. **Note**: This band must be able to accommodate routine TDY support from the United States Air Force Band of the Pacific at Elmendorf AFB.
    - 7.5.5.3. United States Air Force Band of the Pacific: 19,000 square feet.
    - 7.5.5.4. Forty-five-member unit: 25,000 square feet.

- 7.5.5.5. The United States Air Force Academy Band: 30,000 square feet.
- 7.5.5.6. The United States Air Force Band: 60,000 square feet.
- **7.6. Vehicles.** Bands are authorized vehicles as determined by local needs through their MAJCOMs.
  - 7.6.1. The United States Air Force Band of the Pacific-Hawaii: one five-ton truck with lift and two 15-passenger van/truck carry-alls.
  - 7.6.2. The United States Air Force Band of the Pacific-Asia: one five-ton truck with lift, one 2.5 truck with lift, one nine-meter intercity coach, and one 15-passenger truck carry-all.
  - 7.6.3. The United States Air Force Band of the Pacific: one intercity coach, one five-ton truck with lift, two 2.5 truck with lift, two 15-passenger truck carry-alls.
  - 7.6.4. Forty-five member unit: two intercity coaches, three trucks, and two 15-passenger truck carry-alls.
  - 7.6.5. Bands will be the primary users of these vehicles. Intercity coaches are assigned to the vehicle operations branch of the base transportation squadron with the band as the primary user. All band travel requirements must be met before the coaches are used to support other authorized activities. When no band requirements exist, coaches may be used for other on- or off-base transportation needs.
  - 7.6.6. When an intercity coach is not available for band use, it is the responsibility of the base transportation officer to lease or charter a replacement vehicle with a fund cite provided by the band to meet the band's scheduled engagements. Since charter contracts usually require a minimum of 24-hours prior notice, band coaches must not be used for non-band travel 24 hours before a scheduled band trip. This ensures sufficient time to make repairs or obtain a commercial contract for a replacement coach if the band coach should develop mechanical problems.
  - 7.6.7. The band pays TDY expenses for drivers for all band-related travel. Band members must be trained and certified in order to drive any commercial vehicles. Band commanders must ensure this does not interfere with rehearsals, performances, other musical duties, and scheduled down time.

# ENLISTMENT, TRAINING, AND UTILIZATION

#### 8.1. Enlistment.

- 8.1.1. Auditions. Applicants for the Air Force band program must undergo a pre-screening process to include an audio/video recording and performance resume. Materials may be submitted to any active-duty or ANG band. These materials are evaluated and those who pass pre-screening are invited to audition in person. Applicants for Air Force regional band (AFSC: 3N1X1) or premier band (AFSC: 3N2X1) positions audition in person. An active-duty band officer or band manager must approve the live audition. Applicants for ANG band positions (AFSC: 3N1X1Z) also audition in person. The ANG band commander or band manager must hear and approve the live audition. For standardized audition requirements for active-duty and ANG bands, refer to <a href="http://www.bands.af.mil/careers/">http://www.bands.af.mil/careers/</a>. Comparable substitutions to the posted list (as determined and approved by band commanders) are authorized.
- 8.1.2. Accessions (Active-Duty Bands). According to AFI 36-2002, *Regular Air Force and Special Category Accessions*, upon successful completion of an audition, qualified applicants fill out AF Form 485, *Application for Enlistment U.S. Air Force Band*. The completed form is transferred to the career field manager. The qualified applicant then contacts an Air Force recruiter to initiate formal entrance procedures.
- 8.1.3. Accessions (ANG Bands). Upon successful completion of an audition, applicants should be provided a letter of qualification from the band commander or band manager written on official letterhead. The qualified applicant then contacts an Air Force recruiter to initiate formal entrance procedures.

# 8.2. Training.

- 8.2.1. Active-duty and ANG band commanders administer the training programs in AFI 36-2201, Volume 2, *Air Force Training Program Training Management*, primarily through the Career Field Education and Training Plan (CFETP) for career field specialties 3N1X1, 3N2X1, and 3N1X1Z.
- 8.2.2. The CFETP provides information the career field manager, commanders, supervisors, and trainers to plan and conduct an effective career field training program. It outlines training which individuals must receive to develop and progress through their career.
- 8.2.3. All active-duty and ANG band members achieve Apprentice (3-skill level) through the standardized audition process, by serving in the 737th Training Group Drum and Bugle Corps at Basic Military Training (BMT), and through follow-on BMT training.
- 8.2.4. Air Force band members do not attend a technical training school after BMT. They proceed directly to their first duty station. In order to satisfy the requirements of 3-level training, recruits must be assigned to the 737th Training Group Drum and Bugle Corps.
- 8.2.5. Upon completion of BMT, ANG band members conduct follow-on training with an active-duty band.

#### 8.3. Utilization.

- 8.3.1. Internal Utilization. Members of regional and ANG bands must perform regularly with at least one component of the band, as directed by the band commander. Chief master sergeants or senior master sergeants assigned to the duty positions of band manager and/or superintendent are exempt from this requirement.
- 8.3.2. External Utilization. Band members must not be given other duties by external agencies that interfere with performances, rehearsals, preparations, other musical duties, or scheduled down time.
  - 8.3.2.1. Rehearsals are training missions, dynamic in nature, and essential to mission success. Musical missions are often scheduled at night, on weekends, and holidays. Compensatory down time is vital. Neither training missions nor down time should be interfered with. Individual musicians should not be scheduled for other duties when they conflict with a unit rehearsal, performance, or scheduled down time.
  - 8.3.2.2. The wartime mission of bands remains the same as the peacetime mission, with the additional responsibility of deploying to theaters of operations. In wartime, bands must perform their primary mission. Band members must remain with their units during contingency operations or general war. Bands cannot fulfill their wartime mission unless all assigned personnel are available to perform their musical duties. Exercises and contingency training must not interfere with scheduled band engagements or band operational training. **Note**: Band members may be treated as part of the base manpower pool during local real-world disaster situations.
- **8.4. Off-duty Employment Responsibilities.** Public law and Joint Ethics Regulations govern off-duty employment of band members and the use of bands in certain off-base situations.
  - 8.4.1. Members of military bands are restricted in the degree to which they may compete off-base with civilian musicians. United States Code Title 10, Sections 3634, 6223, and 8634 plus JER 3.304 state, "No Air Force band or member thereof may receive remuneration for furnishing music outside the limits of an Air Force base in competition with local civilian musicians." This section does not prohibit Air Force members from playing off base on their off-duty time for pay if they are not competing with civilian musicians. All off-duty employment must comply with DODD 5500.07, *Standards of Conduct*. Consult the local staff judge advocate (SJA) for additional guidance.

### STATE FUNERAL PLAN

**9.1. General Guidance.** All active duty bands are postured to support the State Funeral Plan. The USAF Band, Bolling AFB, serves as the point of contact (POC) for all state funeral requirements involving Air Force bands.

# 9.2. Responsibilities (The USAF Band).

- 9.2.1. The USAF Band Drum Major is the primary POC. The USAF Band Director of Operations or Deputy Director of Operations is the alternate.
- 9.2.2. The USAF Band Commander is the officer in charge and conductor for all State Funeral Plans. The USAF Band Deputy Commander is the alternate.
- 9.2.3. The USAF Band Director of Operations is responsible for the organization, development, and execution of the USAF Band Command Post and coordinates all operational support functions needed for unit execution during a state funeral to include maintenance and 24-hour manning of open telephone lines for the direct and exclusive communication of the state funeral plan. The command post is responsible for the coordination and documentation of entitlements for USAF Band members and will coordinate the return of personnel to the local area from leave or temporary duty (TDY).
- 9.2.4. Performance personnel will call the State Funeral Plan Hotline for performance scheduling information. All other personnel will be assigned to the command post. UCC Staff will release a squadron duty status roster to the command post and ceremonial brass operations personnel. UCC/Group leaders on TDY will account for all group members on TDY. If leave is interrupted due to official recall, personnel will be eligible for entitlements as authorized in *Joint Federal Travel Regulations* 7220, Volume 1 (Chapter 7, pg. 570-571.)

### 9.3. Responsibilities (Regional Bands & USAFA Band).

- 9.3.1. The regional bands and the U.S. Air Force Academy (USAFA) Band operate in support of The USAF Band during state funeral operations. Each regional band and the USAFA Band will have a state funeral primary and alternate POC and receive guidance from The USAF Band.
- 9.3.2. Regional bands and/or the USAFA Band may be tasked to perform ceremonies or act as a support band.
- 9.3.3. Regional bands and/or the USAFA Band will follow the same recall procedures to ensure full accounting for all band members.
- 9.3.4. Music for state funerals ceremonies will be provided by The USAF Band librarian. The USAF Band POC will provide guidance for uniforms and equipment.
- 9.3.5. Upon official notification of the demise of a sitting or former president, all regional band and USAFA Band members will call their unit noncommissioned officer in charge (NCOIC) to report their availability. All personnel will be on permanent standby until released via the State Funeral Plan Hotline number.

# INFORMATION COLLECTIONS, RECORDS, AND FORMS.

- **10.1. Information Collections.** No information collections are created by this publication.
- **10.2. Records.** The program records created as a result of the processes prescribed in this publication are maintained in accordance with AFMAN 33-363 and disposed of in accordance with the AFRIMS RDS located at <a href="https://afrims.amc.af.mil/rds\_series.cfm">https://afrims.amc.af.mil/rds\_series.cfm</a>.

# 10.3. Adopted Forms.

- 10.3.1. AF Form 485, Application for Enlistment U.S. Air Force Band
- 10.3.2. AF Form 847, Recommendation for Change of Publication
- 10.3.3. DD Form 2, Armed Forces of The United States—Geneva Convention Identification Card (Active)
- 10.3.4. DD Form 93, Record of Emergency Data
- 10.3.5. DD Form 2536, Request for Armed Forces Participation in Public Events
- 10.3.6. DFAS Form 1, Department of Defense Civilian Leave and Earnings Statement
- 10.3.7. DFAS Form 702, Defense Finance and Accounting Service Military Leave and Earnings Statement
- 10.3.8. SF 601, Health Record/Immunization Record
- **10.4. Prescribed Forms.** No forms are prescribed by this publication.

LES A. KODLICK, Colonel, USAF Director of Public Affairs

### **Attachment 1**

### GLOSSARY OF REFERENCES AND SUPPORTING INFORMATION

### References

Title 10, United States Code - Armed Forces, 3 Jan 2007

Joint Federal Travel Regulations 7220, Vol 1 Chapter 7, 1 Aug 2001

DOD 5500.7-R, Joint Ethics Regulation (JER), 10 Jan 2002

DODD 5410.18, Public Affairs Community Relations Policy, 20 Nov 2001

DODD 5500.07, Standards of Conduct, 29 Nov 2007

DODI 1005.4, Performance of "The Star-Spangled Banner," Foreign National Anthems, and "Hail to the Chief" by Service Bands, 18 Sep 1981

DODI 5410.19, Public Affairs Community Relations Policy Implementation, 13 Nov 2001

Joint Publication 1-02, Department of Defense Dictionary of Military and Associated Terms, 12 Apr 2001, as amended through 17 Oct 2008

AFDD 1-2, Air Force Glossary, 13 Mar 2008

AFH 32-1084, Standard Facility Requirements, 1 Sep 1996

AFI 10-401, Air Force Operations Planning and Execution, 7 Dec 2006

AFI 10-403, Deployment Planning and Execution, 13 Jan 2008

AFI 32-1024, Standard Facility Requirements, 31 May 1994

AFI 34-201, Use of Nonappropriated Funds (NAFS), 17 Jun 202

AFI 34-242, Mortuary Affairs Program, 2 Apr 2008

AFI 35-111, Contingency Operations and Readiness, 28 Oct 2009

AFI 36-2002, Regular Air Force and Special Category Accessions, 7 Apr 1999

AFI 36-2201, Volume 2, Air Force Training Program Training Management, 13 Jan 2004

AFI 36-2903, Dress and Personal Appearance of Air Force Personnel, 2 Aug 2006

AFI 36-3014, Clothing Allowances for Air Force Personnel, 22 May 2007

AFI 64-102, Operational Contracting Program, 25 Jul 2005

AFMAN 23-110, USAF Supply Manual, 1 Oct 2008

AFMAN 33-363, Management of Records, 1 Mar 2008

AFMAN 35-106, Ceremonial Music, 6 Dec 2004

AFPD 35-1, Public Affairs Management, 17 Sep 1999

ANGI 10-401, ANG Unit Type Code Management, 8 Oct 1999

Allowance Standard 016, Special Purpose Clothing and Personal Equipment

NGB PAM 360-5, National Guard Public Affairs Guidance, 6 Jun 2008

### Abbreviations and Acronyms

**ACC**— Air Combat Command

**AETC**— Air Education and Training Command

**AF**— Air Force

**AFB**— Air Force Base

**AFI**— Air Force instruction

**AFMAN**— Air Force manual

**AFORS**— Air Force Outreach Request System

**AFPAA**— Air Force Public Affairs Agency

**AFPD**— Air Force policy directive

AFRC— Air Force Reserve Command

**AFSC**— Air Force specialty code

AG— Adjutant General

**AMC**— Air Mobility Command

ANG— Air National Guard

**AOR**— area of responsibility

**AS**— allowance standards

**BMT**— Basic Military Training

**CFETP**— career field education and training plan

**CFR**— Code of Federal Regulations

**COMREL**— community relations

**CONUS**— continental United States

**CSAF**— Chief of Staff of the United States Air Force

**DOD**— Department of Defense

**DODD**— Department of Defense directive

**DODI**— Department of Defense instruction

**DRU**— direct reporting unit

**DS**— Director of Staff

**FAM**— functional area manager

**FOA**— field operating agency

**HAF**—- Headquarters Air Force

**IAW**— in accordance with

**MAJCOM**— major command

**MDW**— Military District of Washington

**NAFI**— Non-appropriated Fund Instrumentalities

NCOIC— non-commissioned officer in charge

NCR—National Capital Region

**NGB**—- National Guard Bureau

NGB—PA - National Guard Bureau Office of Public Affairs

**O&M**—operation and maintenance

OASD/PA— Office of the Assistant Secretary of Defense for Public Affairs

**OCONUS**— outside of the continental United States

**OPLAN**— operation plan

**OPR**— office of primary responsibility

**OT&E**— Organization, training, and equipping

**PA**— Public Affairs

**PACAF**— Pacific Air Forces

**PAO**— Public Affairs Office, Public Affairs officer

**PCS**— permanent change of station

**POC**— point of contact

**RDS**—- Records Disposition Schedule

**ROTC**— Reserve Officer Training Corps

**SAF**— Secretary of the Air Force

SAF/PA—- Secretary of the Air Force Office of Public Affairs

**SAF/PAR**—- Secretary of the Air Force Office of Public Affairs Requirements and Development Division

SAF/PAY— Secretary of the Air Force Office of Public Affairs Civic Outreach Division

**SJA**— Staff Judge Advocate

**TA**— transportation authorizations

**TAG**— The Adjutant General

**TDY**— temporary duty

**USAF**— United States Air Force

**USAFE**— United States Air Forces in Europe

**USAFA**— U.S. Air Force Academy

**UTC**— unit type code